



**BANGOR  
INTERNATIONAL  
AIRPORT**

# **ANNUAL REPORT 2025**



[flybangor.com](http://flybangor.com)



[bgraviation.com](http://bgraviation.com)

## ABOUT BGR

**Bangor International Airport (BGR)** serves as a vital transportation, economic, and strategic asset for the State of Maine and the greater Bangor region. Operating 24/7, the airport supports **commercial passenger service, air cargo, general aviation, military operations, and emergency response**, all from a centrally located facility with immediate access to major highways and regional population centers.

BGR provides **nonstop commercial air service** to key hubs, offering travelers convenient connections across the United States while maintaining a **reliable, community-focused airport experience**. The airport's long runway, uncongested airspace, and all-weather capabilities make it uniquely positioned to accommodate a wide range of aircraft and operations, from regional jets to wide-body, military and cargo aircraft.

The airport also plays a critical role in national defense and homeland security. Bangor International Airport has a long-standing partnership with the **Maine Air National Guard and the Army National Guard**, and continues to support military training, deployment, and refueling operations. This dual-use mission strengthens the airport's operational readiness while reinforcing its importance at both the state and national levels.

Throughout the year, Bangor International Airport advanced key infrastructure improvements designed to enhance safety, reliability, and long-term capacity. Investments in airfield, terminal, and landside facilities reflect a forward-looking approach focused on meeting current demand while preparing for future growth. These efforts are supported through strong coordination with federal, state, and local partners.

As an economic engine for the region, **BGR supports jobs, attracts business investment, and facilitates tourism and commerce**. By balancing operational excellence with strategic planning, Bangor International Airport continues to evolve as a resilient, adaptable gateway—**connecting people, supporting missions, and strengthening Maine's transportation network today and into the future**.

# A MESSAGE FROM THE DIRECTOR



**Jose Saavedra**  
Airport Director

2025 was not a typical year at Bangor International Airport, and that context matters.

Between extended runway construction and closures, both 2024 and 2025 came with operating conditions that would normally be expected to suppress activity. Instead, **2025 proved to be a record-breaking year for the airport**, underscoring the strength of the Bangor market and the resilience of our operation.

In December, **we marked the completion of the \$47 million Runway 15/33 rehabilitation** with a ribbon cutting alongside members of Maine’s congressional delegation and state officials, formally closing a major chapter of work for the airport.

Even with those impacts, we made meaningful progress. **We welcomed new seasonal service to Atlanta on Delta Air Lines and additional seasonal routes announced for 2026.** These additions reflect continued airline confidence in Bangor and give our passengers more options and improved connectivity.

We also completed a passenger forecast showing BGR is on track to serve **one million passengers annually by 2030.** While forecasts are just that, it’s a useful benchmark as we plan future infrastructure and services.

On the planning front, we began early work on a consolidated rental car facility (ConRAC), a project focused on improving the passenger experience while supporting long-term operational efficiency. Alongside this, we continued advancing other critical planning and capital efforts that will shape the airport for the next decade and beyond.

None of this happens without a strong team. 2025 was also a year of strengthening the Airport from the inside, improving coordination, reinforcing leadership, and continuing to build on the progress made during a period of transition. I’m proud of the work our staff did to keep the airport operating safely and professionally in an unusual and complex operating environment.

As we move into 2026, the runway construction impacts are largely behind us, and the picture becomes clearer. The focus now is on execution and turning planning into projects, restoring a more typical operating environment, and building on momentum that continued even through the noise.

## THE BGR LEADERSHIP TEAM



**FRANCIS ROBBINS**  
Assistant Airport Director, Operations



**JODY VARNEY**  
Finance Manager



**BETH MARTIN**  
Manager of Airfield Operations



**AIMEE THIBODEAU**  
Marketing & Business  
Development Manager



**DUSTIN GALLAGHER**  
FBO Manager

# BUSINESS SEGMENTS



## MILITARY

Not only is BGR home of The Maine Troop Greeters, the airport is a joint-use facility with the Maine Air National Guard and is also home to the Maine Army National Guard. BGR's strategic location and runway capabilities make it a vital asset to U.S. military operations at home and abroad.



## DOMESTIC AIRLINES

With direct flights daily to America's top cities, Bangor International Airport is the choice to get to and from some of the country's top destinations. In 2024, we added Breeze Airways to the mix of American Airlines, Allegiant Air, Delta Air Lines, and United Airlines already serving BGR passengers.



## GENERAL AVIATION

Owned and operated by the City of Bangor, BGR Aviation is at the heart of Bangor International Airport, handling daily private charter, medical and other flights. From complete ground handling services and refueling to passenger services and more, BGR Aviation is available 24 hours a day.



## CARGO

Bangor serves as an uncongested transportation gateway to Canada, the Northeast and the Atlantic Seaboard, making it a prime location for air cargo transport. In 2023, UPS signed an agreement with Bangor International Airport that has continued to increase frequency and capacity since its inception.

# 2025 HIGHLIGHTED ACCOMPLISHMENTS

## HONOR FLIGHT MAINE:

The BGR team achieved a major milestone by bringing **Honor Flight Maine** to Bangor International Airport for the very first time, proudly opening our doors to a mission that honors Maine's veterans in a meaningful and memorable way. That inaugural effort laid the groundwork for continued success, with BGR going on to host **two** Honor Flights in 2025—one in April and another in October—each requiring extensive coordination, teamwork, and care. The October flight in particular demonstrated the team's adaptability and dedication, as the mission had to be shifted at the last minute due to the government shutdown when hangar space was no longer available. Through strong partnerships with the **Maine Army National Guard** and the unwavering support of **Honor Flight Maine volunteers**, the BGR team ensured the mission continued seamlessly. Together, these collaborative efforts resulted in two successful Honor Flights that reflected the airport's commitment to service, flexibility, and honoring those who have served our country.



## GIRLS IN AVIATION DAY:

Bangor International Airport proudly hosted its first-ever **Girls in Aviation Day**, welcoming two dozen students from two local high schools for a hands-on, behind-the-scenes experience designed to inspire the next generation of aviation professionals. The participants had a unique opportunity to meet and learn from **LifeFlight of Maine**, the **Maine Army National Guard**, and the instructors at **Maine Instrument Flight**, gaining an up-close, VIP look at real-world aviation operations and career pathways. This inaugural event highlighted the wide range of opportunities available within the aviation industry and reinforced BGR's commitment to education and workforce development. Building on this success, the airport plans to continue Girls in Aviation Day in the future, with these students invited back in the spring for a second visit to explore even more careers across the aviation industry.



## FLYBRARY:

Travelers passing through Bangor International Airport will find a little bookshelf on the second floor of the airport's terminal. The BGR **Flybrary** embraces the spirit of Little Free Libraries around the world. People of all ages can take a book, leave a book, and let their imagination take flight. The creation of the tiny library was a dream of **BGR Marketing Assistant Angel Matson**, and is dedicated in memory and honor of her late grandmother, Patricia Dresser, who cherished books and stories and would want them to be shared. BGR's Flybrary was designed and built by airport staff **Josh Allen and Raul Velez**, and mimics the style of the children's play structures that are part of the airport's amenities. The books placed in this library are repurposed from items left behind and not claimed by travelers and members of our BGR team. Instead of letting them fade away, these books will now have a second life, each one with a sticker inside designating that it was picked up in Bangor, Maine.



# CONSTRUCTION — TICKET TO A BETTER BGR

## RUNWAY REHABILITATION:

The Airport completed a 2-year project to rehabilitate Runway 15-33 – its sole runway. The \$47 million project was funded in part by Federal grants, State and Local funds, and contributions from the Maine Air National Guard. A ribbon cutting ceremony to commemorate the event was held Dec. 22.



## GATE 11 BOARDING BRIDGE:

The groundwork to replace the Gate 11 Passenger Boarding Bridge (PBB) is complete and the new bridge is in fabrication and scheduled to be delivered and installed by late Spring. The project is fully funded by Passenger Facility Charges (PFCs) and will allow the reactivation of a previously decommissioned gate. The new gate is designed to accommodate both international and domestic operations, providing greater flexibility.



## TERMINAL EXPANSION:

To accommodate increased passenger volumes, the Terminal Expansion Project remains a priority. This \$14.5 million project will enhance passenger experience, increase capacity and provide a new hold room for passengers. The project is slated to be completed by late Spring/early Summer 2026.



## CHECKPOINT EXPANSION AND RELOCATION:

Currently in the design phase, the City Council approved the use of nearly \$16.5 million in Passenger Facility Charge (PFC) funds to expand and relocate the TSA security screening checkpoint at the airport in an effort to increase capacity, improve passenger flow, and support future growth.



# CONSTRUCTION — TICKET TO A BETTER BGR CONT.

## CONSOLIDATED CAR RENTAL FACILITY (CONRAC):

The airport's master plan includes a proposed Consolidated Rental Car (ConRAC) facility to centralize rental car operations, improve capacity, and modernize outdated infrastructure while freeing up space for future terminal expansion. Funding for the project will include a customer facility charge and local funds.



## TAXIWAY ALPHA REHAB:

With the runway project complete, attention on the ramp now shifts to the rehabilitation of Taxiway Alpha. The project currently is in the design phase and is scheduled to go out to bid in early 2026.



## TANK FARM RELOCATION:

The airport plans to relocate its aging fuel farm inside the airport perimeter to comply with current safety and regulatory standards and reduce operational risk associated with the existing facility. The Tank Farm has reached the end of its useful life for airport operations, having been built more than 50 years ago. Design work has begun and airport leadership is working to secure funding for the remainder of the project.



# BGR IN THE COMMUNITY

Bangor International Airport is community focused and strives to be a quality community partner. By providing tours to a variety of schools, summer camps, and other organizations, we provide educational opportunities and bring workforce awareness to aviation-related careers.

Elementary school aged children	443
Middle school students	96
High school students	202
College students	4
Adults	112

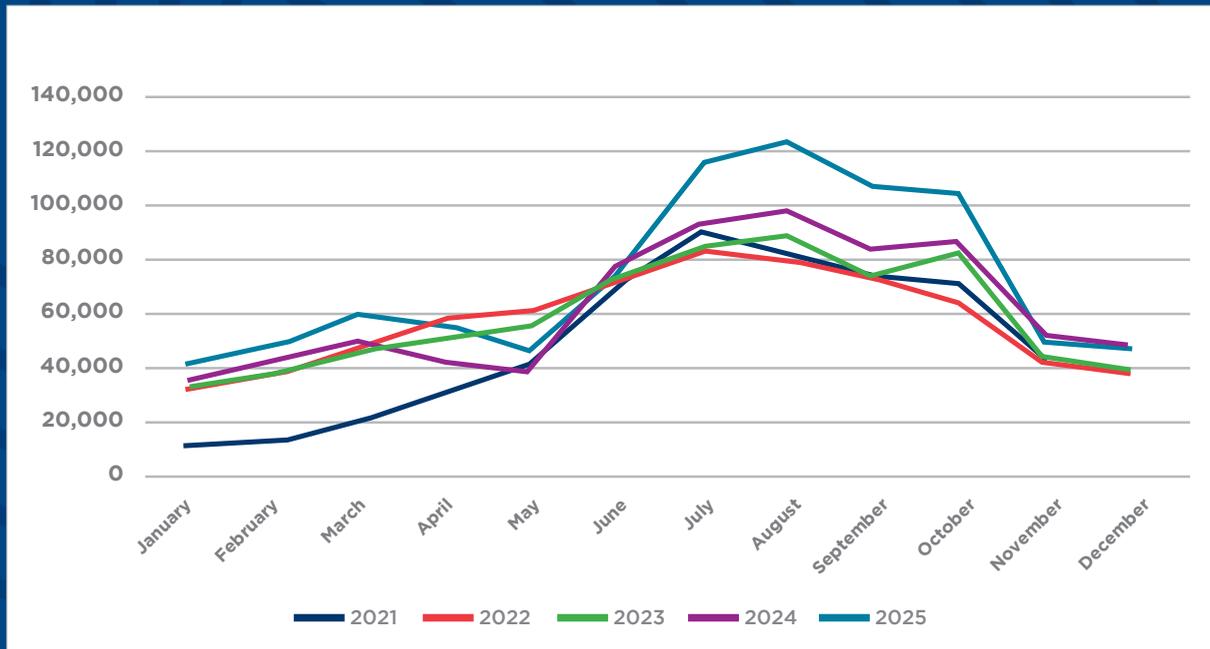
### Groups included:

- Bangor Region Chamber of Commerce 7th Up Program
- Holbrook Middle School
- Living Innovations
- Penquis SAY Program
- UMaine/Husson Economic Development Interns
- Maine DOT “Bring Your Kids to Work Day” participants
- Mary Snow School
- Area Girl Scouts embarking on an international trip
- Bangor Parks and Recreation Summer Camp
- Maine Summer Transportation Institute
- Private tour for family on their first Maine vacation
- Maine ACE Camp
- Mattanawcook Junior High School
- Brewer JROTC
- Bangor City Council

**Total of 847**  
**(+92 from 2024)**



# BGR BY THE NUMBERS



Total passenger numbers continued to increase in 2025. Despite runway closures due to construction in 2024 and 2025, BGR still had record-breaking performance.

<b>Total Operating Revenues</b>	<b>\$22,061,770</b>
<b>Operating Expenses Other Than Depreciation</b>	<b>\$21,955,516</b>
Depreciation	\$7,458,439
Debt Service	\$1,115,816
Cash & Cash Equivalents-EOFY	<b>\$11,295,814</b>
Interest Earnings & Grant Receipts	<b>\$34,646,125</b>
Capital Expenditures & Construction in Progress	<b>\$34,608,861</b>

In 2025, Bangor International Airport delivered strong operational and financial performance across its core metrics. Passenger activity remained robust, with the airport recording the strongest summer travel volumes in recent history, even as construction activity and periodic runway closures continued.

Preliminary calendar-year 2025 financial data shows operating revenues exceeding operating expenses (excluding depreciation). Although the airport operates on the City's fiscal year (July 1–June 30), performance trends throughout the year align with adopted budgets and support the airport's ability to meet operating obligations while advancing significant capital investment.

# 2025 EVENTS PLANNED/ATTENDED BY BGR

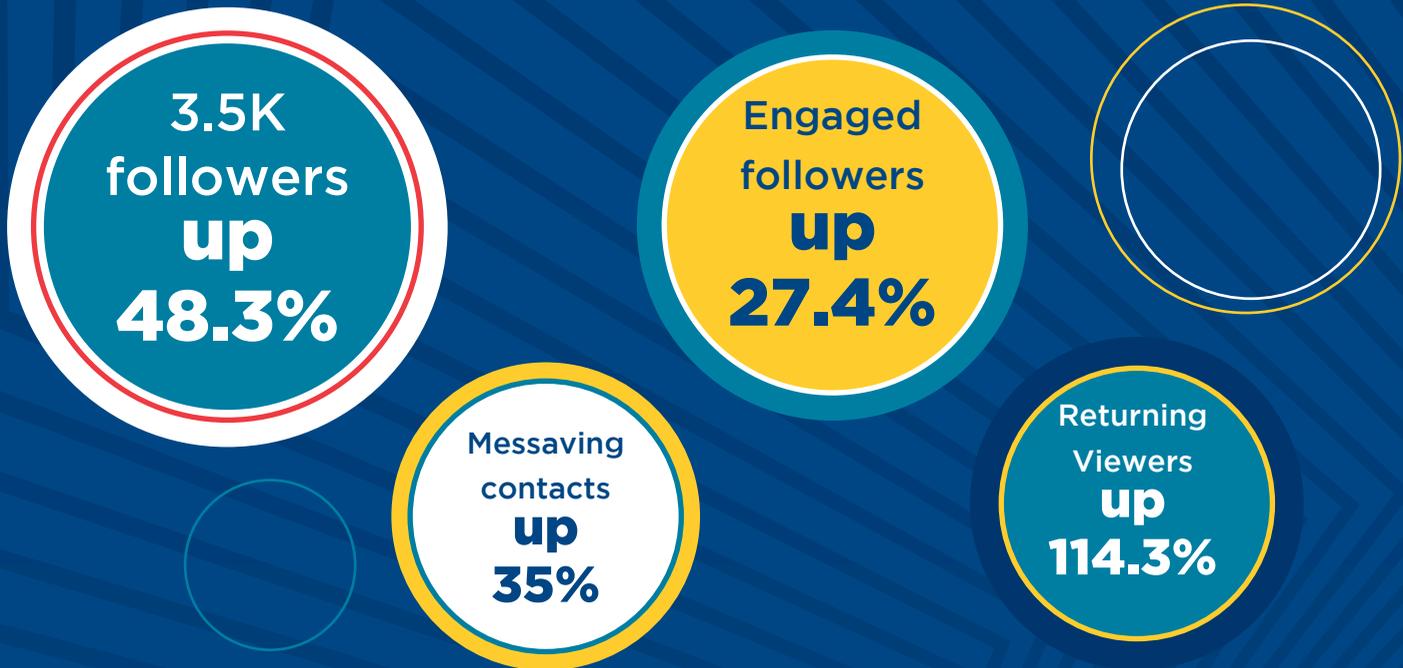
- Husson University Spring Career Fair
- Husson University Career Cafe
- Governor’s Conference on Tourism
- Inaugural Honor Flight Maine Charter Operation
- Brewer High School Career Fair
- Maine Troop Greeters Memorial
- Bangor Region Chamber Golf Scramble
- BGR Employee Appreciation Event
- CMN Root Beer Float Day
- Women in Aviation Social Gathering
- 9/11 Remembrance Ceremony
- Cole Land Transportation Festival
- Disadvantaged Business Enterprises/Airport Concession Disadvantaged Business Enterprise Introduction Event
- Honor Flight Maine Fall Flight
- Husson University Fall Career Fair
- ACI Marketing Communications Conference
- Runway Ribbon Cutting Ceremony
- BGR Employee Holiday Luncheon
- Adoptive & Foster Families Giving Program



## OTHER NOTABLE ACCOMPLISHMENTS

- CreatiVets Art Wall Collaborative
- Refreshed “Deconstructing Stigma” Project Art Walls
- Winter Wonderland Window Painting
- FBO Website Upgrades
- TSA Food Pantry

# 2025 SOCIAL MEDIA GROWTH



In 2025, Bangor International Airport saw strong growth across its social media platforms, reaching a total of **15,326 followers on Facebook**, the Airport’s most widely used platform, showing an increase of **42.9%** over the previous year. While the page had **13,808** followers midway through the calendar year, the most significant growth that occurred in the latter part of the year was clearly driven by several highly popular posts that resonated with audiences. Additionally, timely and necessary emergency notification posts, while unfortunate in nature, played an important role in expanding reach and reinforcing the Airport’s position as a trusted, real-time source of information for the community and travelers.

## TOP POSTS: (excluding reactions to emergency notification posts)



Fun “Swiftie” plane  
**71,787 VIEWS**



K9 Kari retires  
**89,900 VIEWS**



Sgt. Ed Potter retires  
**98,302 VIEWS**



Boy watches plane fly by  
**119,938 VIEWS**



Fun Langoliers  
**123,435 VIEWS**

# ADVERTISING — REACHING OUR AUDIENCE

## BGR Aviation:

- Business Airport International Online & Print, E-newsletter banner
- GlobalAir.com
- Business & Commercial Aviation Magazine - North American Airport/FBO Directory
- Aviation Digest World Edition Directory & eBook
- Aviation Digest - “State of Maine” issue
- ACU-KWIK (North American and International)
- Airnav.com
- National Business Aviation Association (NBAA) BACE Convention
- Schedulers & Dispatchers Conference

## Bangor International Airport

- Newscenter
- WABI
- Q106.5 WQCB/I95 Classic Rock
- WKIT
- ABC/Fox
- WKSQ/WQSS/WQSK-FM
- WBFB/WMCM/WBFE-FM
- WVOM/WVQM/WVOM-FM “We’ve Got Your Back”
- Bangor Daily News
  - » bangordailynews.com
  - » Bangor Daily News Veteran’s Day Tribute
- MaineBiz
  - » Destination Maine - Bangor Region Chamber of Commerce
- Bar Harbor Chamber
  - » Maine Invites You
- Digital - OTT - Maine Ad Deployment
- Digital - OTT - Canadian Ad Deployment (St. John, NB to Moncton, NB)
- Channels:
  - » The Roku Channel
  - » Wabi TV5
  - » Samsung TV Plus
  - » News Center Maine
  - » Tubi Free Movies and TV
  - » Fox News HGTV (app)
  - » TLC (app)
  - » Discover + (app)
  - » HBO Max
- Digital - Programmatic Video Pre-Roll - Canadian Ad Deployment
- Digital - Programmatic Display - Canadian Ad Deployment - May 2024



## LOOKING AHEAD TO 2026

As Bangor International Airport enters 2026, the focus is on execution and long-term readiness. The past several years have reinforced BGR's role as a resilient, multi-use airport serving commercial passengers, military partners, cargo operators, and general aviation. In 2026, the airport will build on that foundation by advancing major infrastructure projects from concept to construction, strengthening airline partnerships, and preparing for the next phase of regional aviation demand.

Several significant capital projects will transition from planning into advanced design or construction phases in 2026. The checkpoint relocation, terminal expansion, consolidated car rental facility, and new jetbridge installation projects will continue moving forward, improving passenger flow, security efficiency, and overall terminal functionality. Planning efforts associated with the fuel farm relocation and upgrade are expected to advance into subsequent design phases, positioning the airport to modernize a critical piece of infrastructure that supports commercial, private, cargo, and military operations. In addition, ongoing airfield pavement rehabilitation projects will continue to enhance safety, reliability, and operational flexibility.

Landside and facility improvements will also remain a priority as the airport prepares for future growth. These efforts, combined with continued investments in airfield systems and utilities, reflect a deliberate strategy to ensure Bangor International Airport can accommodate larger aircraft, evolving airline requirements, and increasing operational demands while maintaining high service standards.

Growth in 2026 will be supported by expanded connectivity and diversified operations. Building on recent gains in passenger service and cargo activity, the airport will continue working closely with airline, military, and business partners to strengthen existing routes and explore new opportunities. At the same time, emphasis will remain on workforce development, internal communications, and organizational resilience — ensuring the airport is prepared not only for growth, but for the responsibilities that accompany it.

Looking forward, 2026 represents a year of purposeful momentum for BGR — marked by the transition of key projects from vision to reality, continued investment in core infrastructure, and a sustained commitment to serving the region's transportation, economic, and national defense needs well into the future.